Corporate Profile
Overview (as of May 28, 2017)

Company: Toyo Tire & Rubber Co., Ltd.
Established: August 1, 1945
Paid-in Capital: 30,484,627,991 yen
Number of Issued Shares: 127,179,073
Number of Employees: (Consolidated) 11,684
Headquarters: 2-2-13 Fujinoki, Itami City, Hyogo 664-0847, Japan
Phone: +81-72-789-9100
Plants: Sendai Plant/Kuwana Plant/Hyogo Manufacturing Complex, others
Lines of Business:
[Tire Business] Tires (for passenger vehicles, trucks & buses, construction machinery, industrial trucks), other related products
[DiverTech Business] Automobile components, railway car components, thermal insulation & waterproofing materials, industrial & construction materials, and other materials

*Total number of shares which merger at a ratio of 1 share per 2 shares of the Company’s common stock effective July 1, 2014,

Officers (June 1, 2017)

Directors, Audit & Supervisory Board Members
Representative Director: Takashi SHIMIZU
Director: Tetsuo TATARA
Director: Yasushi TAKAGI
Director: Tamotsu SAKURAMOTO
Director: Ken MORITA
Director: Atushi TAKEDA
Standing Audit & Supervisory Board Member: Akio HIRANO
Standing Audit & Supervisory Board Member: Masao NAKAHARA
Standing Audit & Supervisory Board Member: Sachio YAMAMOTO
Audit & Supervisory Board Member: Terumichi SAEKI
(Note 1) Ken MORITA and Atushi TAKEDA are outside directors.
(Note 2) Masao NAKAHARA, Sachio YAMAMOTO, Terumichi SAEKI are outside auditors.

Corporate Officers
President: Takashi SHIMIZU*
Senior Corporate Officer: Tetsuo TATARA*
Senior Corporate Officer: Yasushi TAKAGI*
Senior Corporate Officer: Tamotsu SAKURAMOTO*
Senior Corporate Officer: Tomoshige MIZUTANI
Senior Corporate Officer: Masaji ICHINO
Senior Corporate Officer: Shinji TANABE
Senior Corporate Officer: Masayuki KANAI
Senior Corporate Officer: Michihiro KAWADA
Corporate Officer: Kenichi UEDA
Corporate Officer: Toshihiko HONBO
Corporate Officer: Masao TAKIWA
Corporate Officer: Tadashi OGAWA
Corporate Officer: Hideo UEMATSU
Corporate Officer: Iori SUZUKI
Corporate Officer: Yukio SHINOZAKI
Corporate Officer: Tatsuo MITSUHATA
Corporate Officer: Hideaki TAKAHASHI
Corporate Officer: Yoji IMURA
*Indicates post concurrently with that of director.

Business Overview (as of December 31, 2016)

*FY2012 results are for a 9-month period due to a change in the fiscal term.

Sales
(Million yen)

Operating Income
(Million yen)

Current Net Income
(Million yen)
The manufacture and sale of tires is the core business of Toyo Tires, accounting for approximately 80% of total sales. We make tire products for passenger vehicles, large vehicles such as SUVs, CUVs and pickup trucks as well as trucks, buses and construction vehicles.

**Three Toyo Tires Brands**

The tire business is comprised of three brands: Toyo Tires, Nitto and Silverstone. Brand-specific business strategy propels the development and supply of products tailored to each brand’s target market. These brands are the choice of customers around the world for high performance, quality and distinctive brand character.

**TOYO TIRES**

Toyo Tires is a trusted, technology-focused global tire brand with an extensive product lineup acclaimed for exceptional performance and quality. The TRANPATH minivan tire brand was developed as a “specialized tire” and released in 1995, and has been popular in Japan for 20 years as a product that defines the specialized minivan tire.

In 1991 we developed a winter tire that incorporates walnut shells, and it continues to be popular today as a winter tire concept that provides stable driving on slippery winter roads. The NANOENERGY series made its long-anticipated debut in 2012 as the next-generation fuel-efficient tire concept. This tire achieves a premium “AAA” grade based on Japan’s labeling system for rolling resistance performance, while combining “a,” “b” and “c” grades for wet grip performance. Since it went on sale in Japan, NANOENERGY has been released globally in Europe, Southeast Asia and elsewhere.

In North America, our large-diameter tires for bigger passenger vehicles like SUVs, CUVs and pickup trucks are increasingly popular and highly rated. The OPEN COUNTRY series features an extensive size lineup with superior performance for city and off-road driving proven in rigorous road races, accounting for its popularity in North America as well as the rest of the world. For small trucks, we developed the DELVEX small-truck brand tire, which delivers improved wear performance and maintainability.

The ZEROSYS fuel-efficient tire brand is our truck and bus tire. Rather than rely on existing technology, this tire was developed from “zero” into a fully finished tire product that supports both cost reduction and environmental conservation.

We also developed the new NANOENERGY M638 as the first NANOENERGY brand product in the truck and bus category, offering a large, fuel-efficient route bus tire.

**Nitto**

NITTO is our strategic brand that fuses creativity with unique, innovative designs based on imaginative ideas under the motto of creating products desired by car enthusiasts. The brand enjoys niche-market support particularly among car dress-up and tuning fans in North America, where it has deployed large-diameter, high-value-added tires for light trucks and ultra-high-performance tires.

**Silverstone**

Silverstone, the famous Malaysian brand, joined the Toyo Tires Group in 2010. Fulfilling large delivery quantities to car manufacturers in Malaysia, SILVERSTONE enjoys considerable local recognition. We are steadily growing this brand around our existing clients as a high dependable tire brand with a clear Southeast Asia presence for passenger cars.

**Supply**

With a growing worldwide tire demand, the Toyo Tires Group is building a global production and supply system to serve North America, Japan and Asia with the aim of ensuring a quick supply of products critical to each regional market.

To ensure consistent, high performance and quality anywhere, our unique philosophy is to continue to refine our technologies and then transplant the latest technology into our newly built plants.

Our unwavering policy is to deliver to the world the high performance and quality (=Japanese quality) that we create as a Japanese tire maker.
Tire Business

We are building a global production and sales infrastructure in Japan and throughout the world.

Along with maintaining and bolstering a tire supply system that has primarily served Japan and North America, we have begun building a global tire sales and supply infrastructure through such initiatives as establishing sales subsidiaries in critical markets in North America, Europe, China, and Southeast Asia.

We announced the expansion of its production capabilities at Toyo Tire North America Manufacturing Inc. ("TNA") facility to fortify its North American business. This expansion had started since January 2016 and completed end of 2016. As a result, TNA became the biggest tire plant in Toyo Tires Group.
Technology as the core insulation material
due to vibration control technology, urethane rubber,
Working on new technologies, the development of new products.

The core competence of the Toyo Tires Group is our technical strength. Toyo Tires offers new value through differentiation of its core tire, vibration control and heat insulation technologies.

We are working to raise the bar of quality even higher through our tire technologies: Nano Balance Technology, which controls rubber material design at the molecular level; T-mode, a design platform technology that radically reduces tire development lead time; e-balance, our new environmentally friendly truck & bus tire technology platform; and A.T.O.M., which achieves high-quality tire production.

Utilizing our vibration control technologies, featuring our core anti-vibration rubber that controls passenger car engine and body vibration, we are focused on developing next-generation strategic products in the auto parts market. We are also working to develop new products by integrating technologies developed independently for tires and auto components.

Through our heat insulation technologies, as a leading company in the urethane industry we are continuing to take the lead in taking initiatives to reduce chlorofluorocarbons and pouring effort into developing ecological products aimed at conserving resources. Drawing on our core vibration control and heat insulation technologies that use rubber and urethane materials, we are developing new products and technologies.

Technology to support business development center

We at Toyo Tires are embracing the challenge of raising new tire performance to a new level, performing precise performance evaluations to deliver remarkable products to society. In developing tire technology, the Tire Technology Center is where we refine our proprietary knowledge and cutting-edge technology, and where we perform actual vehicle testing on two tire test courses.

The keys to our DiverTech Business are gathering information on new technology in the ever-evolving automobile industry, establishing new technologies in order to achieve the performance requirements of car makers, and developing high-added-value products. The Automotive Parts Technical Center is where we tackle these keys from multiple angles and develop the technical capability to analyze and evaluate in order to create the exact auto parts that customers are seeking.

Corporate Technology Center, Developing Core Technology to Support the Future

The Corporate Technology Center, where we establish the direction of technology development for the company as a whole, is positioned in the company as a common platform from which basic technology flows down to each business unit. The Corporate Technology Center develops the seeds of proprietary technology in each business unit, which in turn leads to individual manufacturing technology. The Center is also working on new research with an aim of developing technologies of the future.

The Toyo Tires Group is further working to create new materials and technologies, boost our core technology and enhance the environment of our research centers in order to contribute to growth of our core businesses, and we are further bolstering our research and testing environments with our sights set on creating new businesses.

Toyo Tires is also harnessing its production technology functions to create a synergistic effect in an effort to fortify our R&D foundation that will support our company’s business well into the future.

Nano Balance Technology
A proprietary design platform technology that integrates four nano-level elements—research, analysis, design and production—into the technology development process, resulting in tire design that achieves optimal performance.

T-mode
Beyond a tire’s behavior and composition, analyzing the movement of the car enables tire design that perfectly matches each individual type of car and use.

e-balance
A new technology for truck and bus tires that achieves the ‘e’ effect of ecology, energy, economy and endurance.

A.T.O.M. (Advanced Tire Operation Module)
A.T.O.M. is a highly scalable, proprietary system that can flexibly respond to changes in production plans as market demand trends dictate. It features high quality, a small footprint, multi-product small-lot production, and a high level of automation.
Engine Mounts (Fluid-filled)
This rubber product is used to support engines, and is equipped with functionality to secure the engine to the vehicle body and minimize transmission of engine vibration and noise.

Bushes
An anti-vibration part used primarily for the suspension system. This component also minimizes vibration and noise while maintaining stability.

Unleashing Advanced Anti-vibration & Soundproofing Performance
Drawing on proprietary rubber and materials composition development befitting a tire maker, we supply the market with a wide range of useful products in a variety of industry sectors.

Transportation Equipment Segment
Speedier means of transportation require comfort and stability to handle higher speeds. In order to minimize and absorb violent vibration arising from high-speed contact with road surfaces and provide interior comfort, we are developing and supplying products like anti-vibration rubber and air springs for railway vehicles and anti-vibration rubber and seat cushions for automobiles.

Thermal Insulation & Waterproofing Materials Segment
Toyo Tires supplies heat insulation for agricultural facilities as well as ultra-low-temperature materials used in applications requiring special insulation, such as transport and storage of liquefied natural gas. Used for a wide-range of civil engineering for waterproofing applications as climate and heat resistant and highly chemical resistant waterproof sheets.

Industrial and Building Materials Segment
We deliver a wide variety of products used in society as industrial and infrastructure materials, including rubber hoses used in the building industry, car barrier stoppers, and lane dividers.

Air Springs for Railway Cars
This railway car component is essential for achieving a stable ride and passenger comfort by absorbing sway and vibration from tracks. Shinkansen bullet trains banking at high speeds around curved tracks require a high level of durability and flexibility. Toyo Tires delivers products that fulfill these performance needs.

Car Barrier Stoppers
Surface thermoplastic elastomer and urethane foam acts to absorb shock at impact.

Lane Dividers
Resin lane dividers are visually appealing and boast superior visibility and strength.
DiverTech Business

Toyo Tires is fortifying our development, production and sales infrastructure as we aim to expand strategic businesses in growth markets.

In our DiverTech business, we are making efforts to develop high-value-added and environmentally friendly products utilizing our proprietary technology and deploying these globally in the three core areas of automobile parts, urethane, and railway vehicle parts.

We are making steady headway with this approach through initiatives that include establishment of a joint venture company in China to make and sell air springs for railway vehicles, and a sales subsidiary in Thailand to sell urethane products for OA equipment.

Furthermore, in order to optimally supply car makers with anti-vibration rubber for automobiles, the core product of our auto parts business, we have established production plants in four countries in North America and elsewhere in addition to three plants in Japan to meet our customers’ needs. With the car market continuing to grow in Asia, from 2013 we began sales of anti-vibration rubber for automobiles in Thailand, and will also began sales from 2014 in Mexico.
August 1945  Toyo Rubber Industrial, established, strengthened and developed by Toyo Boseki (today known as Toyobo) in order to develop the rubber industry, merged with Hirano Rubber Manufacturing; Toyo Tire & Rubber Co., Ltd. established

July 1953  Opens Itami Plant for motor vehicle tire manufacturing (Itami City, Hyogo Prefecture)

May 1955  Lists on the Tokyo Stock Exchange

December 1961  Sets up the Central R&D Laboratories (currently the Corporate Technology Center) in Hyogo

September 1964  Opens Hyogo Plant for polyurethane foam manufacturing and processing (Kako, Hyogo Prefecture)

July 1966  Establishes its first tire sales subsidiary, Toyo Tire (U.S.A.) Corp. (currently Toyo Tire U.S.A. Corp.) in U.S.

April 1971  Opens Akashi Plant in Hyogo for pollution control devices and industrial rubber products manufacturing (Kako, Hyogo Prefecture)

February 1974  Acquires capital in Vaculug Australia Ltd. (currently Toyo Tyre and Rubber Australia Ltd.)

September 1975  Establishes Toyo Reifen GmbH (currently Toyo Tire Europe GmbH) tire sales subsidiary in Europe as a joint venture with Mitsubishi Corporation

February 1979  Establishes a comprehensive business partnership with Nitto Tire Co., Ltd.

April 1986  Opens the Automotive Parts Technical Center in Nishikamo, Aichi Prefecture

October 1996  Merges with Ryoto Tire Co., Ltd.

September 1999  Forms a business alliance with Kinugawa Rubber Industrial Co., Ltd. in the field of anti-vibration rubber parts

February 2001  Establishes Toyo Automotive Parts (U.S.A.), Inc. in Kentucky, U.S.A., for anti-vibration rubber parts manufacturing and sales

November 2001  Opens Toyo Technical Center (currently the Tire Technical Center) in Itami City, Hyogo Prefecture

January 2003  Establishes Toyo Tire (Shanghai) Co., Ltd. in Shanghai, China, as a joint venture with Mitsubishi Corporation

February 2003  Establishes Soflan U-board Co., Ltd. (currently Soflan Wiz Co., Ltd.) for manufacturing and sales of rigid urethane-based heat-resistant building materials

June 2004  Establishes Toyo Tire North America, Inc. (currently Toyo Tire North America Manufacturing Inc.) in Georgia, U.S.A., for tire manufacturing

September 2004  Establishes Toyo Automotive Parts (Guangzhou) Co., Ltd. in Guangzhou, China, for anti-vibration rubber parts manufacturing

July 2005  Establishes Toyo Tyre (UK) Ltd. in Rushden, UK and Toyo Tire Benelux B.V. in Roosendaal, Netherlands

April 2006  Integrates Toyo Soflan Co., Ltd. and Chubu Soflan Co., Ltd. to establish Toyo Soflan Co., Ltd.

November 2006  Acquires Toyo Tire Italia S.p.A in Collesalvetti, Italy

April 2007  Integrates 10 tire subsidiaries to establish Toyo Tire Japan Co., Ltd.

May 2008  Concludes business and capital alliance agreement with Bridgestone Corporation

June 2008  Opens the Iberia representative office in Madrid, Spain Establishes Toyo Tire North America OE Sales LLC in California, U.S.A.

October 2008  Establishes Toyo Tire RUS LLC in Moscow, Russia

April 2010  Establishes Toyo Tire Zhangjiagang Co., Ltd., a subsidiary in Jiangsu, China, for passenger and light truck tires manufacturing

December 2010  Completes acquisition of Silverstone Berhad, the motor vehicle tire manufacturer and seller in Kuala Lumpur, Malaysia

April 2011  Establishes motor vehicle production subsidiary Toyo Tyre Manufacturing (Malaysia) Sdn Bhd in Perak, Malaysia

June 2011  Completes acquisition of Shandong Silverstone Luhe Rubber & Tyre Co., Ltd., the motor vehicle tire manufacturer and seller in China, and changes its name to Toyo Tire (Zhucheng) Co., Ltd.

October 2011  Establishes Toyo Tires Wuxi Toyo Meifeng Rubber Products Manufacturing Co., Ltd. in Jiangsu Province, China as a joint venture with Wuxi Meifeng Rubber Products Manufacturing Co., Ltd. for manufacturing and sales of railway vehicle parts

December 2011  Establishes Toyo Rubber Chemical Products (Thailand) Limited in Wang Noi City, Ayutthaya Province, Thailand for manufacturing and sales of cleaning blade parts for O.A. equipment

December 2012  Changes name of tire production subsidiary Toyo Tyre Manufacturing (Malaysia) Sdn Bhd in Perak, Malaysia to Toyo Tyre Malaysia Sdn Bhd

January 2013  Integrates Divertec Business Unit chemical products segment and establish Toyo Chemical Products Co., Ltd.

April 2013  Establishes automobile tire subsidiary company Toyo Tires (Thailand) Co., Ltd.

October 2013  Establishes sales subsidiary company for automotive anti-vibration rubber products Toyo Automotive Parts de Mexico S.A. de C.V

December 2013  Opens the Corporate Technology Center (Hyogo) as part of its relocation project of Central Research Center (the former Technical Research Center, Osaka)


May 2017  Relocates its headquarters to Itami City, Hyogo from Nishi-ku, Osaka
## Domestic Network

<table>
<thead>
<tr>
<th>Company</th>
<th>Address</th>
<th>Telephone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Headquarters</td>
<td>2-2-13 Fujinoki, Itami City, Hyogo 664-0847, Japan</td>
<td>+81-72-789-9100</td>
</tr>
<tr>
<td>Tokyo Branch</td>
<td>1-2, Iwamoto-cho 3-chome Chiyoda-ku, Tokyo 101-0032, Japan</td>
<td></td>
</tr>
<tr>
<td>Nagoya Office</td>
<td>3 Syogayama,Uchikoshi-cho,Miyoshi City,Aichi 470-0213,Japan</td>
<td>+81-561-34-5911</td>
</tr>
<tr>
<td>Hiroshima Office</td>
<td>13-20,Hikari machi 1-chome,Higashi-Ku,Hiroshima City,Hiroshima 732-0052,Japan</td>
<td>+81-82-264-3680</td>
</tr>
<tr>
<td>Sendai Plant</td>
<td>3-5-1,Fukiage, Iwunami City, Miyagi 989-2484, Japan</td>
<td>+81-223-22-2191</td>
</tr>
<tr>
<td>Kuwana Plant</td>
<td>2400 Oaza Nakagami,Toin-cho,Inabe-gun,Mie 511-0294, Japan</td>
<td>+81-594-86-0100</td>
</tr>
<tr>
<td>Hyogo Manufacturing Complex(Akashi Plant)</td>
<td>Rokubuchi 1183,Inami-cho,kako-gun,Hyogo 675-1112,Japan</td>
<td>+81-794-95-1421</td>
</tr>
<tr>
<td>Hyogo Manufacturing Complex(Hyogo Plant)</td>
<td>Rokubuchi 1176,Inami-cho,kako-gun,Hyogo 675-1112,Japan</td>
<td>+81-794-92-2222</td>
</tr>
<tr>
<td>Corporate Technology Center</td>
<td>3-10-1, Yato, Kawanishi, Hyogo 666-0131, Japan</td>
<td>+81-72-789-1400</td>
</tr>
<tr>
<td>Tire Technical Center</td>
<td>2-2-13 Fujinoki, Itami City, Hyogo 664-0847, Japan</td>
<td>+81-72-775-9000</td>
</tr>
<tr>
<td>Automotive Parts Technical Center</td>
<td>3 Syogayama,Uchikoshi-cho,Miyoshi City,Aichi 470-0213,Japan</td>
<td>+81-561-34-3211</td>
</tr>
<tr>
<td>Miyazaki Tire Proving Ground</td>
<td>2318 Kawakita,Tsunou-cho,Koyu-gun,Miyazaki 889-1201,Japan</td>
<td>+81-983-25-0310</td>
</tr>
<tr>
<td>Saroma Tire Proving Ground</td>
<td>Nishitomi,Saroma-cho,Tokoro-gun,Hokkaido 093-0504,Japan</td>
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</tr>
</tbody>
</table>

### Subsidiaries

<table>
<thead>
<tr>
<th>Subsidiary</th>
<th>Address</th>
<th>Telephone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Toyo Tire Japan Co., Ltd.</td>
<td>1-2, Iwamoto-cho 3-chome Chiyoda-ku, Tokyo 101-0032, Japan</td>
<td>+81-3-5825-5740</td>
</tr>
<tr>
<td>Nitto Japan Co., Ltd.</td>
<td>1-2, Iwamoto-cho 3-chome Chiyoda-ku, Tokyo 101-0032, Japan</td>
<td>+81-3-6891-0030</td>
</tr>
<tr>
<td>Toyo Tires Logistics Co., Ltd.</td>
<td>3-7 Mitsugaoka, Nishi-Ku, Kobe City, 651-2228, Japan</td>
<td>+81-78-994-5014</td>
</tr>
<tr>
<td>Orient Koki Co., Ltd.</td>
<td>3-6,Fujinoki 2-chome,Itami City,Hyogo 664-0847,Japan</td>
<td>+81-72-787-7651</td>
</tr>
<tr>
<td>Toyo Chemical Industrial Products Co., Ltd.</td>
<td>10 Tenjin-cho,Shinjuku-Ku,Tokyo 162-8622,Japan</td>
<td>+81-3-3235-1711</td>
</tr>
<tr>
<td>Fukushima Rubber Co., Ltd.</td>
<td>28,Aza Domae,Miyashiro,Fukushima City,Fukushima 960-0116,Japan</td>
<td>+81-24-553-1356</td>
</tr>
<tr>
<td>Soflan Wiz CO., LTD.</td>
<td>Dojima Plaza Bldg. 11F, 1-5-30, Dojima, Kita-ku, Osaka 530-0003, Japan</td>
<td>+81-6-4799-6480</td>
</tr>
<tr>
<td>Toyo Soflan Co., Ltd.(Miyoshi Plant)</td>
<td>3 Syogayama,Uchikoshi-cho,Miyoshi City,Aichi 470-0213,Japan</td>
<td>+81-561-34-2711</td>
</tr>
<tr>
<td>Ayabe Toyo Rubber Co., Ltd.</td>
<td>115,kuri-cho,Sawa,Ayabe City,kyoto 623-0222,Japan</td>
<td>+81-773-48-0001</td>
</tr>
<tr>
<td>Sendai Service Co., Ltd.</td>
<td>3-5-1,Fukiage, Iwanuma City,Miyagi 989-2484,Japan</td>
<td>+81-223-24-4570</td>
</tr>
<tr>
<td>Kuwana Service Co., Ltd.</td>
<td>2400 Oaza Nakagami,Toin-cho,Inabe-gun,Mie 511-0294, Japan</td>
<td>+81-594-86-0117</td>
</tr>
<tr>
<td>Showa Estate Co., Ltd.</td>
<td>1-6, Tosabori 2-chome, Nishi-ku,Osaka 550-0001, Japan</td>
<td>+81-6-6443-3180</td>
</tr>
<tr>
<td>F.T.G Co., Ltd.</td>
<td>2-2-13 Fujinoki, Itami City, Hyogo 664-0847, Japan</td>
<td>+81-72-789-9104</td>
</tr>
<tr>
<td>F.C.C Co., Ltd.</td>
<td>6-4,Nagamisaki,Okajima,Fukushima City,Fukushima 960-8201,Japan</td>
<td>+81-24-533-2414</td>
</tr>
<tr>
<td>Overseas Network</td>
<td></td>
<td></td>
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<tr>
<td>-------------------</td>
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</tr>
<tr>
<td><strong>North America</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOYO TIRE CANADA INC.</td>
<td>7791 Nelson Road, Unit #120, Richmond, B.C. V6W 1G3, CANADA</td>
<td>+1-604-304-1941</td>
</tr>
<tr>
<td>NITTO TIRE CANADA INC.</td>
<td>7791 Nelson Road, Unit #120, Richmond, B.C. V6W 1G3, CANADA</td>
<td>+1-604-304-1970</td>
</tr>
<tr>
<td>TOYO TIRE HOLDINGS OF AMERICAS INC.</td>
<td>5665 Plaza Drive, Suite 200, Cypress, CA 90630, U.S.A.</td>
<td>+1-362-431-6502</td>
</tr>
<tr>
<td>TOYO TIRE U.S.A. CORP.</td>
<td>5665 Plaza Drive, Suite 300, Cypress, CA 90630, U.S.A.</td>
<td>+1-714-234-2080</td>
</tr>
<tr>
<td>TOYO TIRE NORTH AMERICA OE SALES LLC</td>
<td>3660 Highway 411 NE, White, GA 30184, U.S.A.</td>
<td>+1-678-721-7200</td>
</tr>
<tr>
<td>NITTO TIRE U.S.A. INC.</td>
<td>5665 Plaza Drive, Suite 250, Cypress, CA 90630, U.S.A.</td>
<td>+1-714-236-1863</td>
</tr>
<tr>
<td>TOYO TIRE NORTH AMERICA MANUFACTURING INC.</td>
<td>3660 Highway 411 NE, White, GA 30184, U.S.A.</td>
<td>+1-678-721-7200</td>
</tr>
<tr>
<td>TOYO AUTOMOTIVE PARTS (USA), INC.</td>
<td>521 Page Drive, Franklin, Kentucky 42134, U.S.A.</td>
<td>+1-270-598-4100</td>
</tr>
<tr>
<td>TMM (USA), INC.</td>
<td>521 Page Drive, Franklin, Kentucky 42134, U.S.A.</td>
<td></td>
</tr>
<tr>
<td>TOYO AUTOMOTIVE PARTS DE MEXICO, S.A. DE C.V.</td>
<td>CARRETERA ESTATAL 431, INT63 PARQUE TENOLOGICO INNOVACION QUERETARO EL MARQUES, QUERETARO, MEXICO, CP76246</td>
<td>+52-442-221-6183</td>
</tr>
<tr>
<td>NT MEXICO S. DE R.L. DE C.V.</td>
<td>GERMAN GEODOVUS 10606-204 ZONA RIO Tijuana, Tijuana, B.C. CP 22320, Mexico</td>
<td>+52-664-684-0585</td>
</tr>
<tr>
<td>TOYO TIRE MEXICO LLC</td>
<td>860 Kuhn Drive Suite 106, Chula Vista, CA 91914 U.S.A.</td>
<td>+1-619-691-1077</td>
</tr>
<tr>
<td><strong>Oceania</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOYO TYRE AND RUBBER AUSTRALIA LTD.</td>
<td>137-149 Airds Road,Minto NSW 2566, AUSTRALIA</td>
<td>+61-2-8796-0222</td>
</tr>
<tr>
<td><strong>Asia</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOYO TIRE (SHANGHAI) CO., LTD.</td>
<td>Room A-204, Wenyang Building, No.1033, Xiehe Road, Changning District, Shanghai, China</td>
<td>+86-21-58820880</td>
</tr>
<tr>
<td>TOYO AUTOMOTIVE PARTS (GUANGZHOU) CO., LTD.</td>
<td>No.10, St.2, Hefeng Erzong Lu, Yonghe Economic Zone, GETDD, Guangzhou, China</td>
<td>+86-20-82986828</td>
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<tr>
<td>TOYO RUBBER CHEMICAL &amp; INDUSTRIAL PRODUCTS (HK) LTD.</td>
<td>Room 301, 3rd Floor Sun Hung Kai Centre 30Harbour Road, Wan Chai, Hong Kong</td>
<td>+852-2850-8990</td>
</tr>
<tr>
<td>TOYO TIRE ZHANGJIAGAIN CO., LTD.</td>
<td>58,Donghai Road, Jiangsu Yangtze River International Chemical Industrial Park, Zhangjiagang City, Jiangsu Province, China</td>
<td>+86-512-35007100</td>
</tr>
<tr>
<td>TOYO TIRE (ZHUCHENG) CO., LTD.</td>
<td>Luhe Industry Area, Zhucheng, Shandong, China</td>
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<tr>
<td>WUXI TOYO- MEIFENG RUBBER PRODUCTS CO., LTD.</td>
<td>No.9 Qunxing Road, New Park, Wuxi, Jiangsu Province, China</td>
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<td>TOYO RUBBER CHEMICAL PRODUCTS (THAILAND) LIMITED</td>
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<td>TOYO TYRE MALAYSIA SDN BHD</td>
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<td>SILVERSTONE BERHAD</td>
<td>Lot 5831, Kawan Perusahaan Kamunting II, P.O. Box 2, 34600 Kamunting, Taiping, Perak Darul Ridzuan., Malaysia</td>
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<tr>
<td>TOYO SOFLAN WIZ (THAILAND) CO., LTD.</td>
<td>Amata Nakorn Industrial Estate, Chonburi Province, Thailand</td>
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<td><strong>Europe</strong></td>
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<td>TOYO TIRE EUROPE GMBH</td>
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<td>+44-1933-411144</td>
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<td>TOYO TIRE BENELUX B.V.</td>
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<td>TOYO TIRE ITALIA S.p.A.</td>
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<td>TOYO TIRE RUS LLC</td>
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</table>

March 2017

TOYO TIRE & RUBBER CO., LTD.
http://www.toyo-rubber.co.jp/english/